

K-14012/180/2015 SC-II
Government of India
Ministry of Urban Development
Smart Cities-IV Division

Nirman Bhawan, New Delhi
Dated: 11th December, 2015

OFFICE MEMORANDUM

Subject: 3rd Meeting of Apex Committee under the Atal Mission for Rejuvenation and Urban Transformation (AMRUT) regarding.

The undersigned is directed to forward herewith the minutes of 3rd meeting of Apex Committee held under the Atal Mission for Rejuvenation and Urban Transformation (AMRUT) on 26.11.2015 for information and necessary action.

Encls. As above.

Udham Singh

(Udham Singh)

Section Officer (SC-IV)

Telephone: 011-23062473

To,

1. Secretary (Department of Expenditure).
2. Secretary (Department of Economic Affairs).
3. Principal Advisor (HUD), NITI Ayog
4. Secretary (Drinking Water & Sanitation).
5. Secretary (Housing & Urban Poverty Alleviation).
6. Secretary (Environment, Forest & Climate Change).
7. Joint Secretary (PF-II), Department of Expenditure.
8. Joint Secretary & FA, MoUD.
9. OSD (UT), MoUD.
10. Adviser (CPHEEO).
11. Chief Planner, TCPO, Vikas Bhawan, IP Estate, New Delhi.
12. Director, NIUA, India Habitat Centre, New Delhi.
13. Principal Secretary, Urban Administration and Development, Govt of Chhattisgarh.
14. Principal Secretary, Department of Urban Local Bodies, Govt of Haryana.
15. Principal Secretary, Municipal Administration & Urban Development Department, Govt of Telangana.
16. Principal Secretary, Department of Municipal Affairs, Govt of West Bengal.

Continued on 2nd page

Copy to:

- i. PSO to Secretary (UD)
- ii. PPS to AS(UD), PPS to AS (SC)
- iii. PS to JS(UD), PS to JS(W),PS to Director (SC-IV).
- iv. Sr. Technical Director (NIC), MoUD, Nirman Bhawan (with request to upload the minutes on the AMRUT website)

Minutes of the Third Meeting of Apex Committee of Atal Mission for Rejuvenation and Urban Transformation (AMRUT) held on 26.11.2015.

The List of Participants is at Annex- I

The Secretary (UD) welcomed the participants and gave an outline of the objectives of the Mission. He emphasised the Mission objective of achieving universal coverage of water supply and sewerage service. He emphasised the importance of development of Green spaces and Parks with child friendly features. He also observed that implementation of Reforms is essential as they lead to better delivery of services to citizens and good governance. Reform achievement has been incentivised under the Mission and he hoped that the States would complete the Reforms within specified timelines and will avail the 10% incentive next year. He also referred to the Reforms relating to the Swachh Bharat Mission which is also a national priority and asked the States to ensure that it is completed within the stipulated timelines. Thereafter, Secretary (UD) asked the Mission Director to initiate the proceedings.

Dr. Sameer Sharma, Additional Secretary (SC) & Mission Director informed that the agenda for the meeting had already been circulated. The Mission Directorate has been extending hand holding support for preparation of Service Level Improvement Plans (SLIPs) and the SAAPs in accordance with the Guidelines of the Mission. He mentioned that the SLIPs prepared by the ULBs are aggregated to form the SAAP at the level of State Mission Directorate. The SLIPs are prioritised and recommended by the State High Powered Committee (SHPCS) for approval by the APEX Committee. He stated that the SAAP from the following five States are listed for consideration in the meeting: (i) West Bengal, (ii) Haryana, (iii) Telangana, (iv) Chhattisgarh and Kerala. The Mission Director requested the State Government representatives to make a presentation on the SAAP to be followed by a presentation on analysis of SLIPs by the Director (NIUA).

West Bengal (Agenda Item No.3)

The Principal Secretary initiated the discussion and gave a presentation on the State Annual Action Plan (SAAP) of the State. He briefed the Committee about the urban scenario in the State of West Bengal. He gave the detail of the urban population in the State and its rise in the recent past. He also informed Committee that the Government has merged five ULBs into two other adjoining ULBs bringing down the number of ULBs covered under AMRUT to 54.

The Secretary desired to know the reason for merger of the ULBs. The Principal Secretary responded that the objective of the merger of the contiguous ULBs was to create larger ULBs to enable the State take up project in whole some manner and to make them viable by scaling them up. He emphasized that this will also reduce the possibility of skewed development as larger areas can be taken up for the projects.

The State Government emphasized that they have given priority to Water sector and green spaces have been proposed to be taken up in each Mission town. He also stated that areas which are adversely affected due to presence of arsenic in water supply have been given due priority. The State Government gave details about the citizen consultation done in the planning process. On the discussion about the sewerage sector the Secretary emphasized that State Government should give the importance to the sewerage services and should take up the establishment of sewerage network under the Mission and construction of STPs under Namami Gange Mission wherever eligible. This will be a good example of convergence of schemes.

The Principal Secretary gave details of the process followed for preparation of SAAP and also gave details about the status of the service level, requirement of project to be taken up for achieving universal coverage, and also the details of the projects proposed to be taken up in the current financial year. The resulting improvement in the service level was also discussed. The details of financing for the project proposed and their sources was also given. It was also emphasized that the State Government should ensure that the land is available for all the projects being proposed.

The State Government gave details about the action being taken for reforms mandated under the Mission. Specifically, it is informed that the Nadia district has been made open defecation free and is the first district in the country to be such. However, the progress of the State in Swachh Bharat Mission was a matter of concern in respect of all other district. The Secretary advised to replicate the model adopted in Nadia and the State Government agreed.

The State Government gave the details about the capacity building required in the sector and the plan thereof. The State Government also proposed they have a very good institution for the purpose namely, Institute of Local Government and Urban Studies (ILGUS) which has very good expertise to conduct capacity building programmes. Apart from this the IIT Kharagpur also has expertise in the sector and they would like to utilise the expertise of the two Institutions for conducting capacity building programmes. The Committee appreciated the availability of the expertise.

The presentation by the State Government was followed by a presentation by Director, NIUA on SLIPs by the State Government. The efforts of the State Government to utilise the wealth of available data was appreciated and it was stated that the State Government has followed the process prescribed in Guideline for preparation of SLIP. It was also stated that the State Government should also give adequate focus on adoption of out of box solutions .

The Chief Planner, TCPO gave details about the plan of the State Governments for reforms and stated that the State Government has given details about the reforms to be taken up in the current financial year. However, the details for subsequent have not been provided. It was requested that the details as well as documentary evidence in respect of the achievements under reforms may be provided.

The Secretary took note that the State Government is yet to start action on five reforms. The State Government responded that there will be considerable improvement in the next financial year.

The Deputy Adviser, CPHEEO stated that the State Government should ensure that the data of Swachh Bharat Mission should be ported to the MoUD website as quickly as possible.

The Deputy Secretary, DoE stated that the State Government has not given sufficient focus to sewerage services and storm water drainage and also stated the State is prone to flooding and cyclones. It was also stated that universal billing for services should be ensure in order to make sustainable in the long term.

The comments of the Niti Aayog were received through email. The main highlights of the comments were the differential funding available under the scheme to cities above 10 lakh population and those below, exploring the possibility of PPP, financing the O&M through specific measures and prioritization of projects among different cities. The State Government responded to the issues which was taken note of by the Committee.

The State Government responded that Storm water drainage and sewerage service are being taken up funding from ADB and funding from BRICS bank is also being explored.

AS (SC) and National Mission Director while summarising the discussion proposed that the State HPSC/SLTC may adhere to the following points, especially while considering approval of DPRs by SLTC and proposed that the Committee may consider approval of SAAP of Govt. of West Bengal:

- i. State Govt. need to clearly indicate about all mandatory clearances for the projects. No projects should be approved by State Level Technical Committee (SLTC) which do not have land available and no work order should be issued till receipt of all clearances from all concerned departments/authorities.
- ii. Action Plan for re-cycling/re-use of waste water and reduction of NRW should be placed before the State Level Technical Committee (SLTC) at the time of appraisal of DPRs.
- iii. The State Govt. should try to attain convergence between the AMRUT, Namami Gange and SBM according to Mission Guidelines.
- iv. The break-up of coverage with sewerage network (centralized and decentralised) and septage (septic tanks) may be clearly brought out during DPR approval by SLTC.
- v. Estimates in the SAAP should be based on SSR and not on market rates.
- vi. Water quality should also be analysed at the consumer end.
- vii. Capacity Building details to be provided to NIUA/MoUD. A useful starting point will be to train all engineers who have made the SLIPs/SAAP.

- viii. Implementation of reforms will make States/UTs eligible for annual incentive. In order to get incentives reforms should be broken up into activities with timelines and sent to TCPO by the State Mission Director.

After detailed discussions the Apex Committee approved the State Annual Action Plan amounting to Rs.1104.86 crore with Central share of Rs.552.43 crore and release of first instalment of Rs. 110.49 Crore of Central share as per Mission Guidelines. Committee also approved the Central assistance of Rs.17.10 crore under A&OE head for the year 2015-16.

Haryana (Agenda Item No.4):

The Secretary, Urban Development, Haryana while presenting State Annual Action Plan informed the Committee that in Haryana 71% of Urban population of the State covered under the Mission. He informed the Committee project were prioritized on the bases of criteria given in the guideline and this year and 2015-16 they have proposed to take up projects for water supply, sewerage and park/green spaces. According to need of the specific city water supply will be based on canal based/tube well based water supply system. However, progressively, Haryana will move towards surface water as source for drinking water for cities. Further, he informed the Committee about the reforms milestone to be achieved.

Secretary (UD) enquired about the implementation of GIS based master plan. The State Government inform that presently there is no GIS based mapping. However, they will do this in near future as they have received instructions from MoUD. The Secretary, Urban Development, Haryana has also intimated that to meet the financial requirement of ULBs the State Government levied 5% cess on VAT. It is generating about 1000 crores annually out of which 80% goes to ULBs. In addition to this, the State is realising additional 2% stamp duties in urban areas. The revenue from this, amounting to about Rs. 600 crore annually is also flowing to ULBs. This was appreciated by Secretary (UD) who pointed that this was an example for other States to follow. The State Government also gave details about the progress made on revising building bye-laws, financial intermediary. It was also informed that State Government is exploring the possibilities of taking project in PPP mode for Urban transport in the area of Gurgaon Municipal Corporation.

The Director, NIUA explained that the State has prepared the SLIP for all the Mission cities using detailed data and SLIPs are on the lines of Guidelines of the Mission. He desired to know as to why no O&M cost has been included for the city Panchkula. The State Government took note of the fact and stated that it will be duly considered at the time of preparation of DPR.

The Chief Planner, TCPO presented the analysis of the proposed action on reforms and stated that State Government has not given the activity-wise timelines for accomplishment of reforms which has been requested from the Ministry recently. The State Government assured to provide the same expeditiously.

The Deputy Advisor, CPHEEO informed that the progress of SBM as available on the portal is much less than that being reported offline. He requested to reconcile the offline data with the data available on the MoUD portal.

The Director, DoE desired to know whether the State Planning Board has been constituted. The State Government responded that even though it has not been constituted yet, the steps have been taken. The Director, DoE also observed that the water sources are located far off and appropriate steps are to be taken in this regard. The State Government agreed that the water source is really an issue especially in some cities and that new technologies and options are being considered.

The Financial Advisor observed that the Faridabad town is a million-plus city and is entitled for central assistance of one-third of project costs. She also stated the details of the projects has not been given. The State Government responded that the two issues were already addressed by the State Government in the revised SAAP.

The Financial Advisor also stated that the IFD has taken due note of the fact that it may not be practical for the State Governments to propose SAAPs with exact total amount as indicated by the Ministry. In light of this, the IFD has decided to agree to an upward variation of upto 2% in total SAAP amount at this proposal stage with a rider that central assistance will be limited to the amount indicated by the Ministry. The actual contribution of Centre and State will be determined in accordance with Mission Guidelines cost of each project is firmed up on preparation of DPR.

AS (SC) and National Mission Director while summarising the discussion proposed that the State HPSC/SLTC may adhere to the following points, especially while considering approval of DPRs by SLTC and proposed that the Committee may consider approval of SAAP of Govt. of Haryana:

- i. State Govt. need to clearly indicate about the availability of Land and other clearances. No projects should be approved by State Level Technical Committee (SLTC) which do not have land available and no work order should be issued till receipt of all clearances from all concerned departments/authorities.
- ii. Action Plan for re-cycling/re-use of waste water and reduction of NRW should be placed before the State Level Technical Committee (SLTC) at the time of appraisal of DPRs.
- iii. The State Govt. should try to attain convergence between the AMRUT and SBM according to Mission Guidelines.
- iv. The break-up of coverage with sewerage network (centralized and decentralised) and septage (septic tanks) may be clearly brought out during DPR approval by SLTC.
- v. Estimates in the SAAP should be based on SSR and not on market rates.
- vi. Water quality should also be analysed at the consumer end.

- vii. Capacity Building details to be provided to NIUA/MoUD. A useful starting point will be to train all engineers who have made the SLIPs/SAAP.
- viii. Implementation of reforms will make States/UTs eligible for annual incentive. In order to get incentives reforms should be broken up into activities with timelines and sent to TCPO by the State Mission Director.

After detailed discussions the Apex Committee approved the State Annual Action Plan amounting to Rs. 438.02 crore with Central share of Rs. 219.01 crore and release of first instalment of Rs.43.80 Crore of Central share as per Mission Guidelines. Committee also approved the Central assistance of Rs.6.78 crore under A&OE head for the year 2015-16.

Kerala (Agenda Item No.5)

The State Annual Action Plan of Kerala was presented before the Apex Committee during its second meeting. During that meeting, the Committee had made certain observations and had advised the State Government to address the concerns and submit the revised Plan to the Ministry and come back to the Apex Committee for its approval.

The Mission Director presented the revised Plan. She explained the improvement resulting from the projects being proposed to be taken up and also on septage management. The Secretary (UD) inquired from the Director, NIUA about the improvement in service levels proposed by the State Government resulting from the projects. It was confirmed that the proposed improvement in service levels is on realistic lines.

AS (SC) and National Mission Director while summarising the discussion proposed that the State HPSC/SLTC may adhere to the following points, especially while considering approval of DPRs by SLTC and proposed that the Committee may consider approval of SAAP of Govt. of Kerala:

- i. State Govt. need to clearly indicate about the availability of Land and other clearances. No projects should be approved by State Level Technical Committee (SLTC) which do not have land available and no work order should be issued till receipt of all clearances from all concerned departments/authorities.
- ii. Action Plan for re-cycling/re-use of waste water and reduction of NRW should be placed before the State Level Technical Committee (SLTC) at the time of appraisal of DPRs.
- iii. The State Govt. should try to attain convergence between the AMRUT and SBM according to Mission Guidelines.
- iv. The break-up of coverage with sewerage network (centralized and decentralised) and septage (septic tanks) may be clearly brought out during DPR approval by SLTC.

- v. Keeping in view the terrain of the cities of the State, the septage management may be given specific focus while preparing the DPRs.
- vi. Estimates in the SAAP should be based on SSR and not on market rates.
- vii. Water quality should also be analysed at the consumer end.
- viii. Capacity Building details to be provided to NIUA/MoUD. A useful starting point will be to train all engineers who have made the SLIPs/SAAP.
- ix. Implementation of reforms will make States/UTs eligible for annual incentive. In order to get incentives reforms should be broken up into activities with timelines and sent to TCPO by the State Mission Director.

The SAAP of Kerala ceiling amount of Rs 575.96 Cr. However, in the light of 2% tolerance being allowed, the Apex Committee approved the State Annual Action Plan amounting to Rs.587.48 crore with Central share of Rs.287.98 crore and release of first instalment of Rs. 57.60 Crore of Central share as per Mission Guidelines. The actual contribution of Centre and State shall be determined in accordance with Mission guidelines after cost of each project is firmed up upon preparation of DPR. Committee also approved the Central assistance of Rs.8.91 crore under A&OE head for the year 2015-16.

Telangana (Agenda Item No.1)

The Director, Municipal Administration Telangana presented the State Annual Action Plan of the State. He gave the details of the urban scenario in the State and also explained about the convergence being brought in the urban sector through various Central and State Schemes.

It was submitted that the State Government has given priority to water supply as this was the first need of the cities. A Telangana Water Grid was planned which would bring water to the city limits. The AMRUT plan was converged with the Scheme. The Apex Committee noted the initiative of the Telangana Government. It was stated that the State Government will take up the sewerage services after two years later when substantial coverage under water supply would have been completed through the AMRUT projects and convergence from State Schemes.

It was stated that the State Government is proposing to take up park projects in all cities except two, GHMC and Adilabad. It was also stated that Adilabad is already having sufficient greenery because of forest being there in the vicinity. The Secretary (UD) suggested that the State should work on the adding values to the greenery already available to enhance its utility to the citizens especially children and elderly persons.

The State Government also stated that wide consultation has been done with public representatives, citizen forums and other stakeholders and views expressed by them have been taken into account while finalizing the State Annual Action Plan.

The Director, NIUA presented the sample analysis of the SLIPs of the State Government and stated that the cities have utilized extensive data available to them in preparation of the SLIPs. They have given details of the citizen consultation done in prioritization of the projects. The Chief Planner, TCPO explained about status of reforms and proposed action on them. It was stated that the State Government has given good details about the status and plan of action for accomplishment of the mandated reforms. It was also stated that in respect of the reforms that are partially/fully accomplished, the State Government needs to provide relevant documentary/other evidence in confirmation of that.

The Deputy Adviser, CPHEEO suggested to take up sewerage projects also. The State Government stated that they are initially focusing on water supply and will take up sewerage subsequently.

The Director, Department of Expenditure stated that even though Telangana is prone to cyclones, the State has not taken any component on storm water drainage. It was also stated that the State has not focused on urban transport. He also stated that Siddipet town has nearly 100% coverage in latrines and wanted to know whether it will be open defecation free any soon. The State Government responded that they have taken water supply projects on priority which is in line with the priorities of the Mission and that the Siddipet is likely to be open defecation free by March 2016. It was highlighted by JS (SBM) that even though there is some progress in SBM in many cities in the State, there is none in Hyderabad. The State Government assured to address the issues related to SBM. It was also highlighted that there is a problem in migration of SBM data from the State Government portal to National portal. The State Government assured to ensure the migration of the data to reflect it in the National achievement.

AS (SC) and National Mission Director while summarising the discussion proposed that the State HPSC/SLTC may adhere to the following points, especially while considering approval of DPRs by SLTC and proposed that the Committee may consider approval of SAAP of Govt. of Telangana:

- i. State Govt. need to clearly indicate about the availability of Land and other clearances. No projects should be approved by State Level Technical Committee (SLTC) which do not have land available and no work order should be issued till receipt of all clearances from all concerned departments/authorities.
- ii. Action Plan for re-cycling/re-use of waste water and reduction of NRW should be placed before the State Level Technical Committee (SLTC) at the time of appraisal of DPRs.
- iii. The State Govt. should try to attain convergence between the AMRUT and SBM according to Mission Guidelines.
- iv. The State Government should take up park projects in each Mission city and in respect of Adilabad, take up suitable project to add value to the existing green

- spaces with focus on enhancing their utility to citizens especially children and elderly persons.
- v. The break-up of coverage with sewerage network (centralized and decentralised) and septage (septic tanks) may be clearly brought out during DPR approval by SLTC.
 - vi. Estimates in the SAAP should be based on SSR and not on market rates.
 - vii. Water quality should also be analysed at the consumer end.
 - viii. Capacity Building details to be provided to NIUA/MoUD. A useful starting point will be to train all engineers who have made the SLIPs/SAAP.
 - ix. Implementation of reforms will make States/UTs eligible for annual incentive. In order to get incentives reforms should be broken up into activities with timelines and sent to TCPO by the State Mission Director.

After detailed discussions the Apex Committee approved the State Annual Action Plan amounting to Rs. 415.51 crore with Central share of Rs. 204.25 crore and release of first instalment of Rs.40.85 Crore of Central share as per Mission Guidelines. Committee also approved the Central assistance of Rs.6.32 crore under A&OE head for the year 2015-16.

Chhattisgarh (Agenda Item No.2)

The Principal Secretary, Urban Development gave opening remarks and thereafter the presentation of the SAAP was made by the Director, Urban Affairs Department. The Director gave an overview of the urban sector in the State and stated that even though there are 168 ULBs with only 9 ULBs covered under AMRUT, a total of 54% of urban population comes under the coverage. Out of the 9 ULBs, two cities, namely, Raipur and Bilaspur are selected as potential Smart Cities.

The State Government has a provision of completing 100% coverage in water supply and sewerage in next 3-5 years. The State Government has decided to contribute 40% of the project cost for million-plus cities and 30% for the other cities. The cities will be financing their component through 14th Finance Commission grant.

The Director, NIUA presented the analysis of the SLIPs and stated that the State Government has followed the process outlined by the Ministry and they have utilized the data available from various sources. The SLIPs present a very good assessment of the status of service levels in the cities.

The Chief Planner, TCPO stated that the State Government needs to provide detail activity-wise timelines for accomplishment of reforms and also the details/documentary evidence in respect of the reforms already achieved partially or fully.

The Director, DoE stated that the UNDP has identified that Capacity Building is a problem and highlighted that the capacity in the cities needs to be strengthened. He also stated that the

State Government needs to focus on NRW reduction and suggested to augment the metering so that financing the O&M is not a problem. He desired to know whether the State Government has city level sewerage plans. The State Government responded that they have prepared the Swachh Bharat plans which include the management of sewerage in the cities.

The State Government also stated that they are themselves funding the projects related to urban transport in the cities through their own sources.

AS (SC) and National Mission Director while summarising the discussion proposed that the State HPSC/SLTC may adhere to the following points, especially while considering approval of DPRs by SLTC and proposed that the Committee may consider approval of SAAP of Govt. of Chhattisgarh:

- i. State Govt. need to clearly indicate about the availability of Land and other clearances. No projects should be approved by State Level Technical Committee (SLTC) which do not have land available and no work order should be issued till receipt of all clearances from all concerned departments/authorities.
- ii. Action Plan for re-cycling/re-use of waste water and reduction of NRW should be placed before the State Level Technical Committee (SLTC) at the time of appraisal of DPRs.
- iii. The State Govt. should try to attain convergence between the AMRUT and SBM according to Mission Guidelines.
- iv. The break-up of coverage with sewerage network (centralized and decentralised) and septage (septic tanks) may be clearly brought out during DPR approval by SLTC.
- v. Estimates in the SAAP should be based on SSR and not on market rates.
- vi. Water quality should also be analysed at the consumer end.
- vii. Capacity Building details to be provided to NIUA/MoUD. A useful starting point will be to train all engineers who have made the SLIPs/SAAP.
- viii. Implementation of reforms will make States/UTs eligible for annual incentive. In order to get incentives reforms should be broken up into activities with timelines and sent to TCPO by the State Mission Director.

After detailed discussions the Apex Committee approved the State Annual Action Plan amounting to Rs. 573.4 crore with Central share of Rs. 276.47 crore and release of first instalment of Rs.55.29 Crore of Central share as per Mission Guidelines. Committee also approved the Central assistance of Rs.8.98 crore under A&OE head for the year 2015-16.

Summary of decisions of the Apex Committee:

A. State Annual Action Plan (SAAP)

Amt in Rs. crore

Name of State	Estimated project cost under SAAP for 2015-16	Central Share	A&OE allocation to State for 2015-16	Committee's decision/observation
West Bengal	1104.86	552.43	17.10	Committee approved the SAAP with central share of Rs. 552.43 crore towards project cost and release of Rs. 110.49 Crore of Central share. Committee also approved the A&OE allocation of Rs.17.10 crore.
Haryana	438.02	219.01	6.78	Committee approved the SAAP with central share of Rs. 219.01 crore towards project cost and release of Rs. 43.80 Crore of Central share. Committee also approved the A&OE allocation of Rs.6.78 crore.
Kerala	587.48	287.98	8.91	Committee approved the SAAP with central share of Rs.287.98 crore towards project cost and release of Rs. 57.60 Crore of Central share. Committee also approved the A&OE allocation of Rs.8.91 crore.
Telangana	415.51	204.25	6.32	Committee approved the SAAP with central share of Rs.204.25 crore towards project cost and release of Rs. 40.85 Crore of Central share. Committee also approve the A&OE allocation of Rs.6.32 crore.
Chhattisgarh	573.40	276.47	8.98	Committee approved the SAAP with central share of Rs.276.47 crore towards project cost and

				release of Rs. 55.29 Crore of Central share. Committee also approve the A&OE allocation of Rs.8.98 crore.
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The meeting ended with vote of thanks to the Chair.

List of Participant in the meeting of the Apex Committee under AMRUT on 26.11.2015

1. Shri Madhusudan Prasad, Secretary (UD), MoUD Chairman
2. Shri Durga Shankar Mishra, AS (UD), MoUD
3. Dr. Sameer Sharma, Additional Secretary (SC), MoUD National Mission Director
4. Smt. Jhanja Tripathy, Joint Secretary & Financial Advisor, MoUD
5. Shri Praveen Prakash, Joint Secretary (Works), MoUD.
6. Shri Neeraj Mandloi, JS(UD), MoUD.
7. Sh. A.A. Rao, Media Advisor, MoUD.
8. Sh. K.K. Joadder, CP, TCPO, MoUD
9. Sh. Jagan Shah, Director, NIUA
10. Shri Shiv Pal Singh, Director (SC-IV), MoUD.
11. Shri R.S.Singh, Director (HFA-1), MoHUPA
12. Shri J.B. Ravinder, Dy. Adviser, CPHEEO
13. Sh. Navin Mohan Solan, Deputy Advisor, Ministry of Drinking Water & Sanitation
14. Dr. G. Murugan, NRC, Ministry of Drinking Water & Sanitation.
15. Shri R.P. Singh, US, MoUD.
16. Shri Thingom Lalit kumar Singh, MoUD
17. Ms. Promila Bhalla, Associate TCPO
18. Smt Ankita Gupta, Research Associate, NIUA
19. Shri B.P. Gopalika, Principal Secretary, Municipal Affairs, Govt. of West Bengal
20. Shri M.Chatterji, M.A. Dept. Govt. of West Bengal
21. Smt R. Girija, Project Director, L&UD Dept. Govt. of Kerala
22. Sh. M. Dara Kishore, Director, Municipal Admn, Telangana State
23. Sh. R. Dhan Singh, ENC PH MA &UD, Telangana.
24. Sh. Rohit Yadav, Director UAD, Chhattisgarh.
25. Sh. R.P. Mandal, PS UAD, Chhattisgarh
26. Sh. Gagan Wasan, Project Engineer, SUDA, Chhattisgarh.
27. Principal Secretary, Urban Local Bodies Department, Haryana
28. Sh. Manoj Kumar Bansal, SE, Haryana Public Health Department, Haryana
29. Sh. D.S. Bajwa, CE(ULB), Haryana.
30. Sh. Satish Goel, Xen, ULB Department, Haryana.